





DEPARTMENT OF THE ARMY 2D SQUADRON, 3D ARMORED CAVALRY REGIMENT AR-RUTBAH, IRAQ APO AE 09320-1466

AFZC-R-J-SCO

25 February 2004

MEMORANDUM FOR Commander, 3d Armored Cavalry Regiment, Al Asad, Iraq, APO AE 09320

SUBJECT: Final Operation Iraqi Freedom After Action Review (AAR)

1. Sabre Squadron's final AAR for Operation Iraqi Freedom follows.



3. POC for this memorandum is the undersigned.

4. Brave Rifles!

//////Original Signed///////

LTC, ARMOR Commanding



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1. MANEUVER

a. TCP

(1) Issue: Conducting a Traffic Control Point (TCP) using a gun platoon in urban terrain.

Discussion:	
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	16)(3)
Recommendation:	

(2) Issue: "Rolling" Traffic Control Points

Discussion.	
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	(1)(5)
Recommendation:	

b. Convoys



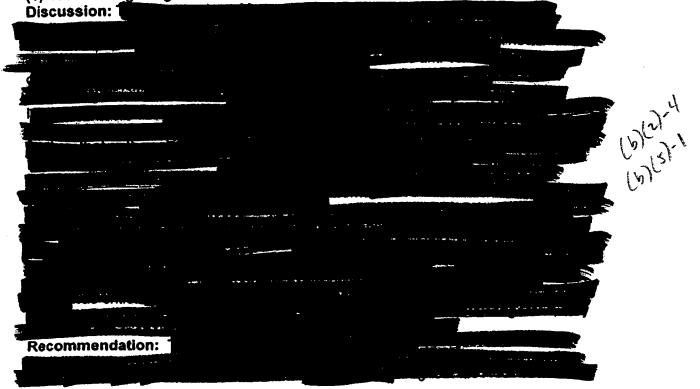
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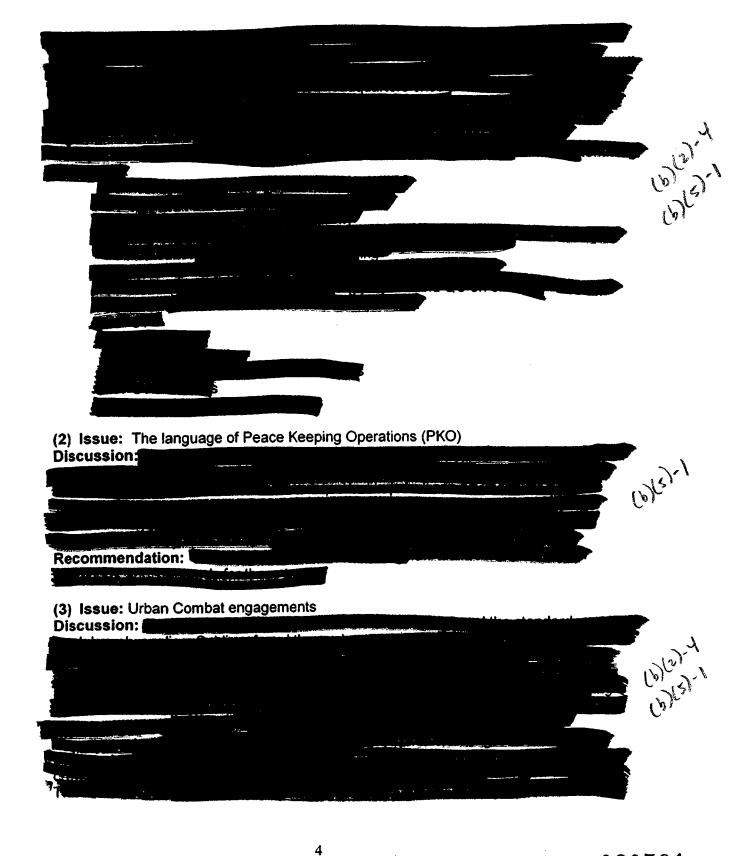


- c. Stability and Security operations
 - (1) Issue: Integrating units into a cohesive TF for urban area operations.



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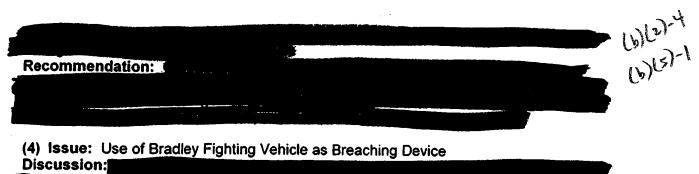




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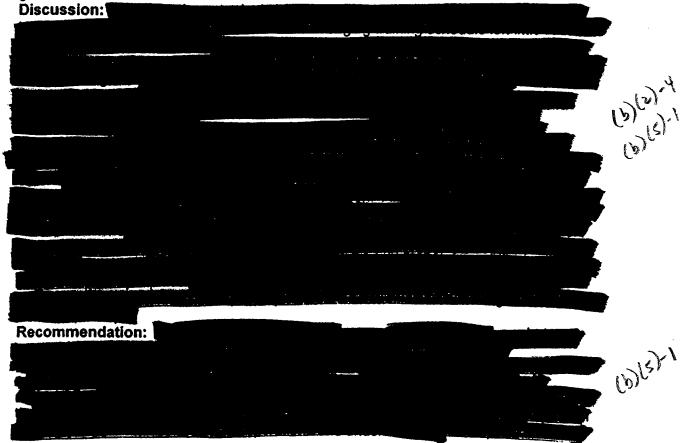
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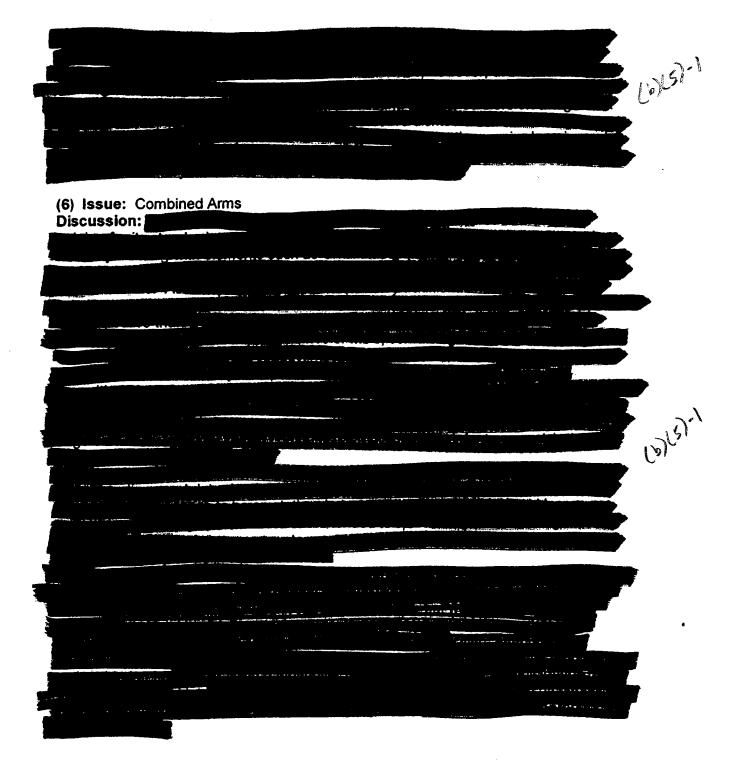
(5) Issue: Dismounted Capability. All soldiers should be capable of operating 'on the ground' without their vehicles.



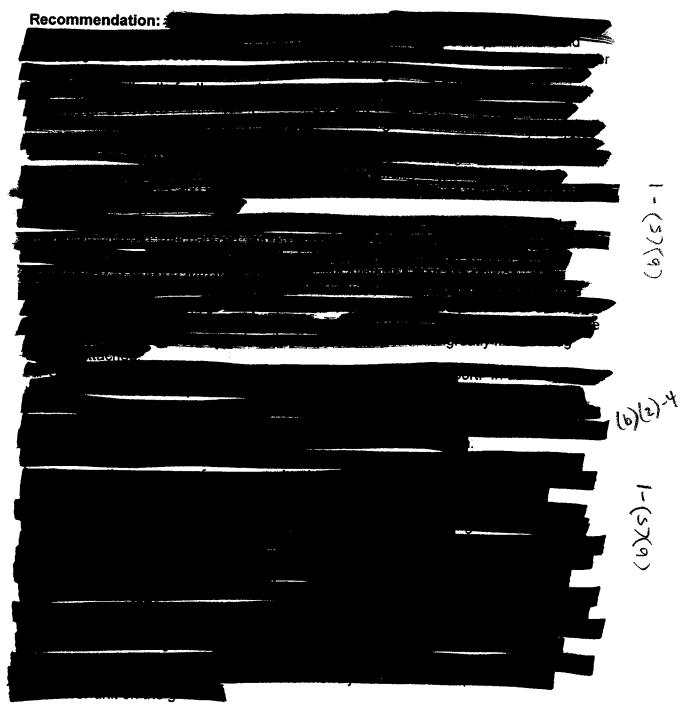
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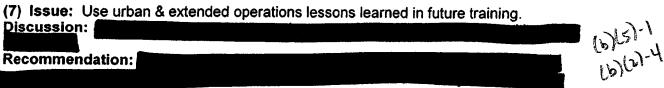
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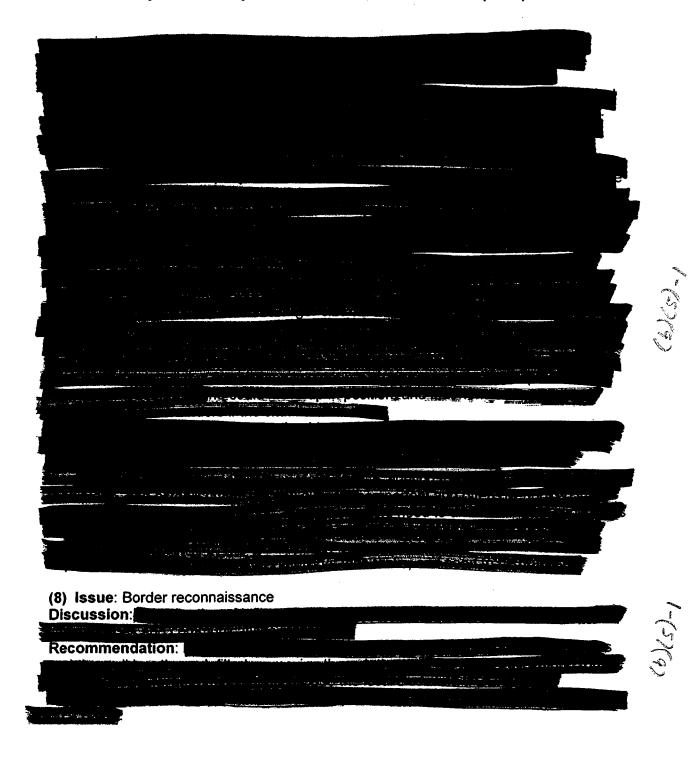




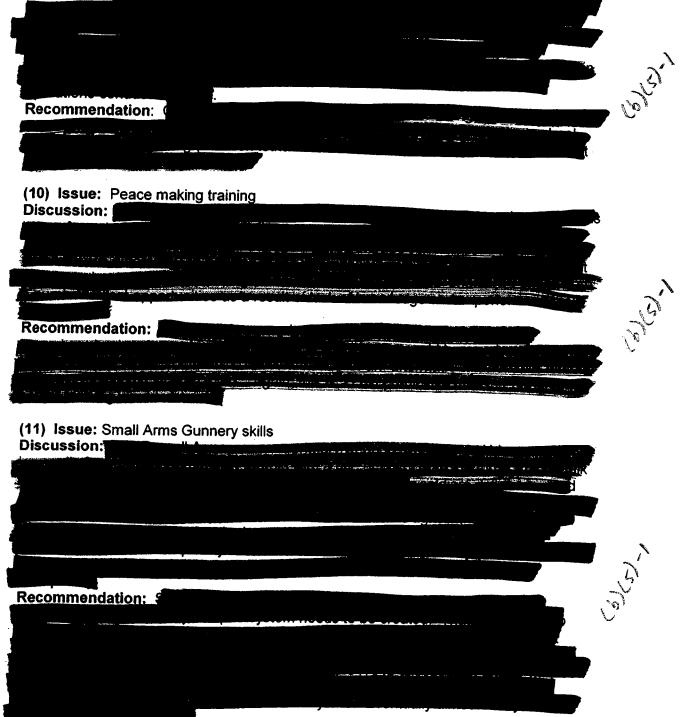
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(9) Issue: Training not focused on missions that were actually executed in combat.

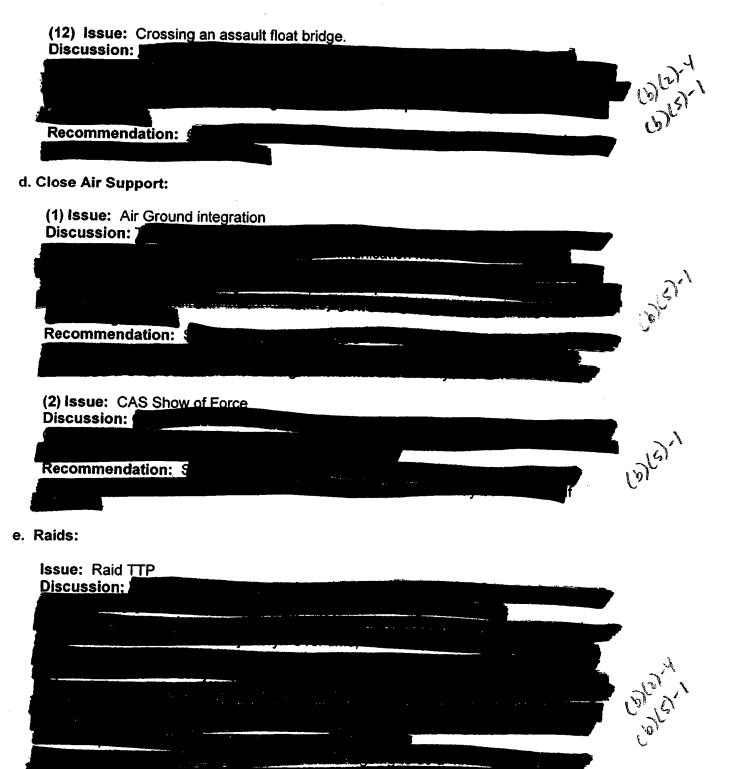


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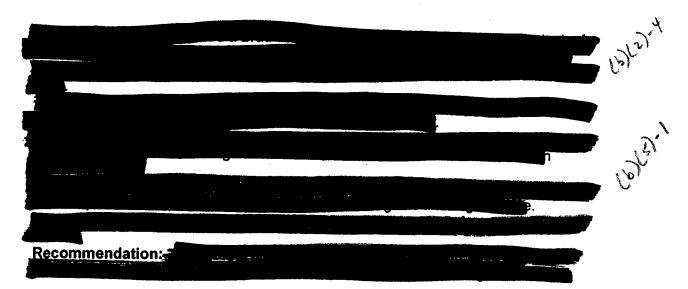
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f. IED:

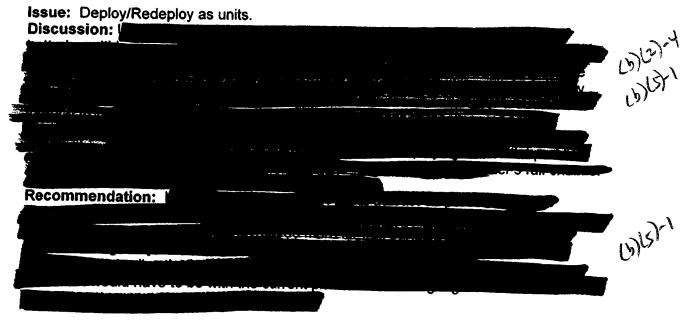
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Issue: Clearing an IED

Discussion:		
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Recommendation: (
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g. Deploy/Redeploy:



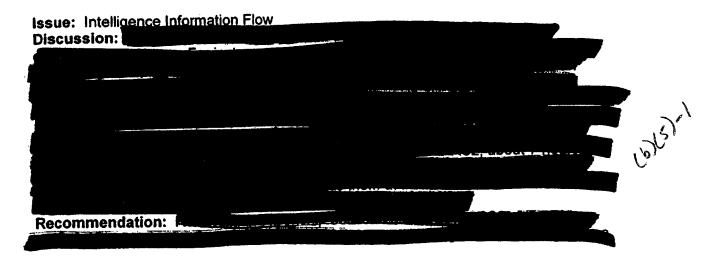
h. Planning:

Issue: Collaborative v.s. Parallel Planning.

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Recommendation:	
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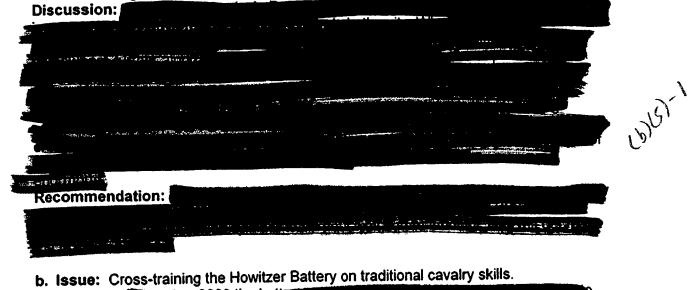
Issue: Intelligence Estimates

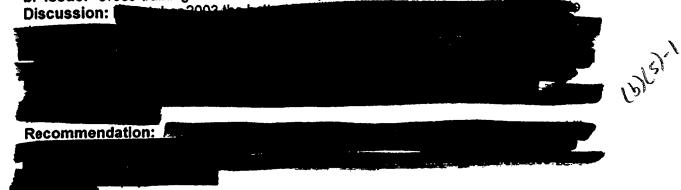
			1-15.
		 	(b)
Recommendation:			
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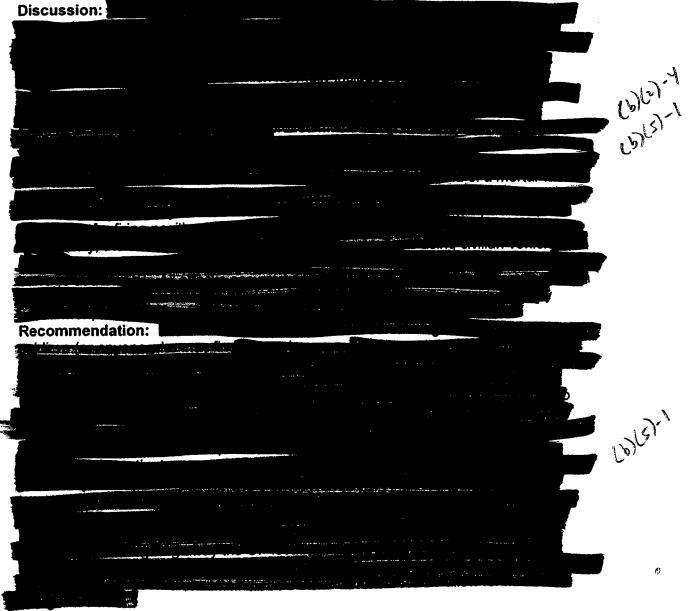
2. Fire Support

a. Issue: Firing Illumination in Urban Terrain





c. Issue: Mortars were excellent in the counter-fire role



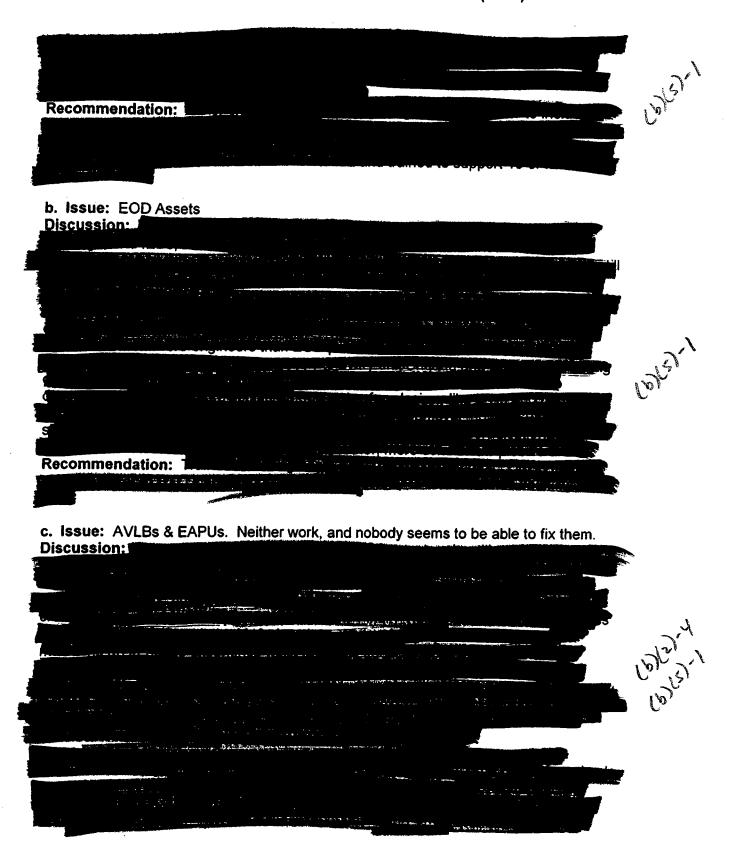
3. Engineers:

a. Issue: Regiment did not receive its doctrinal engineer Go-to-War package of units. Discussion:

(b)(2)-4 (b)(5)-1 (b)(6)

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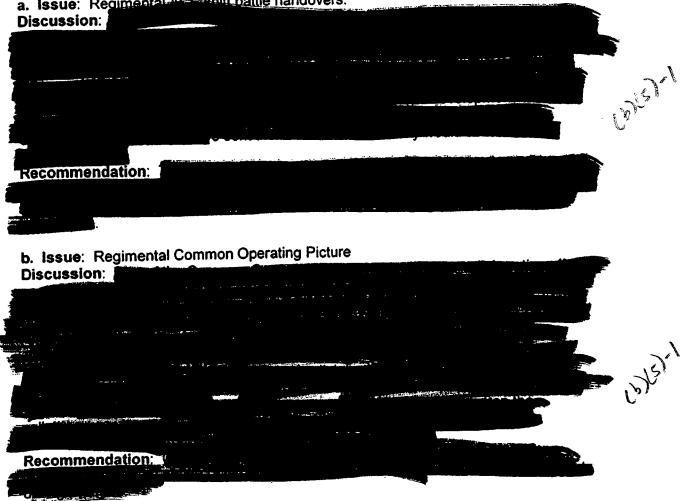
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4. INTELLIGENCE

a. Issue: Regimental ACE shift battle handovers.



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c. Issue: Detainee Release Program

Discussion: A major bone of contention for the populace of AO DOYLE was the detention of innocent people and the inability of the Regiment to release them from prison once they were deemed innocent (Habbariyah, Falcon Hunters, Radioactive Truck Guys etc.). The five layers of bureaucracy between the unit on the ground dealing with the families of the innocent detainee and the prison that releases them was extremely difficult to deal with. Detainees would often be held for two to five months after they were deemed innocent.

Recommendation: Better direct coordination between line units and Abu Ghurab/Bucca Prisons should be established in order to facilitate the release of innocent detainees and their subsequent pick up from prison.

d. Issue: Detainee personal property.

Discussion: When detainees are released from Abu Ghurab their personal belongings are often not given back to them. For example the Radioactive Truck Guys and the Habbariyah detainees were not given their money, jewelry or personal identification. Great care and emphasis is placed on cataloguing and forwarding all of their personal property when we forward a detainee up.

Recommendation: Develop and implement a detainee personal property tracking system and ensure it is incorporated into the release process.

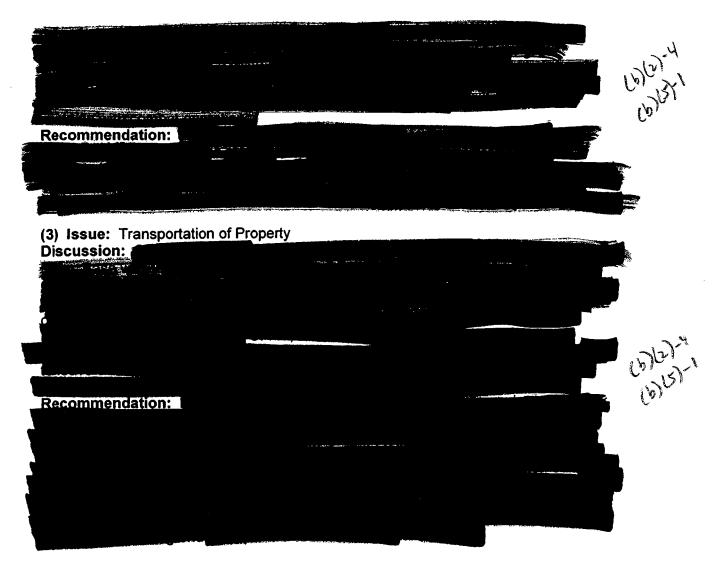
5. COMBAT SERVICE SUPPORT

a. Property:

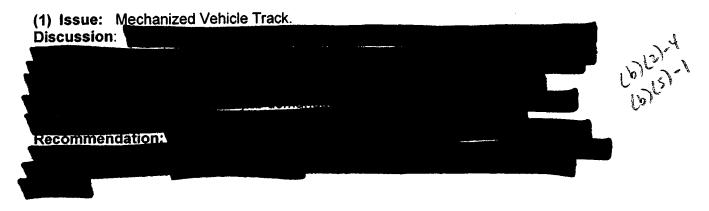
(1)Issue: New soldiers Weapons



(2) Issue: Property Accountability / Inventories Discussion:

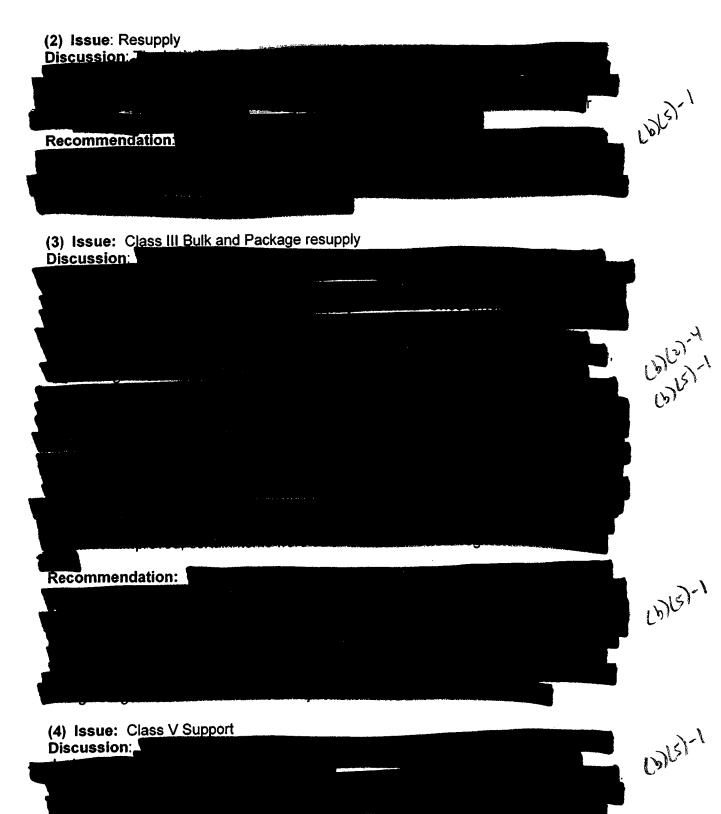


b. Supply:

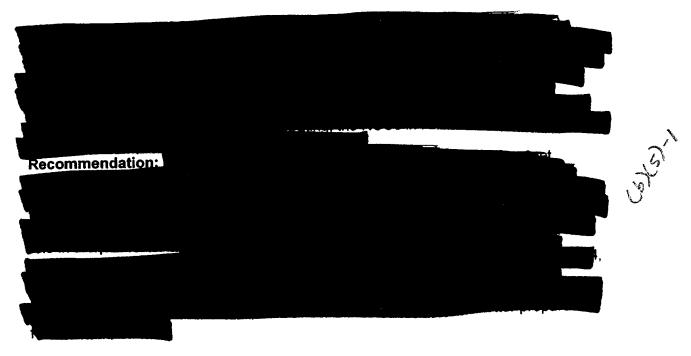


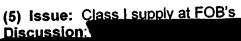
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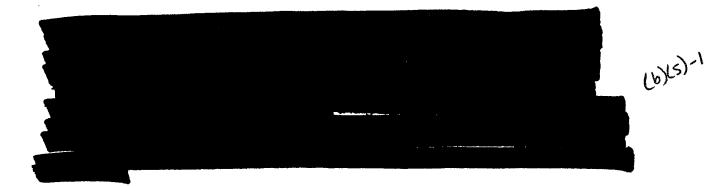




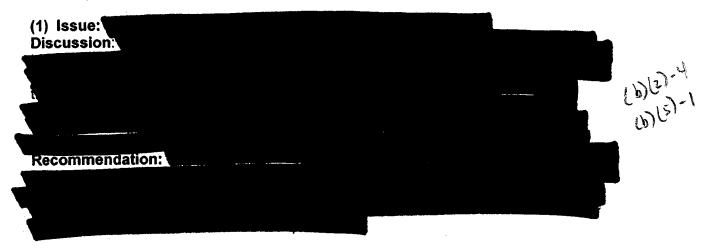
(6) Issue: KBR Satellite Dining Facility Discussion:



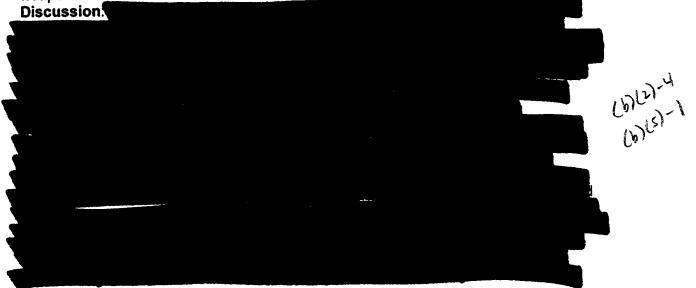




c. Transportation:



(2) Issue: Vehicles must be mechanically reliable and able to withstand most likely weapons used.

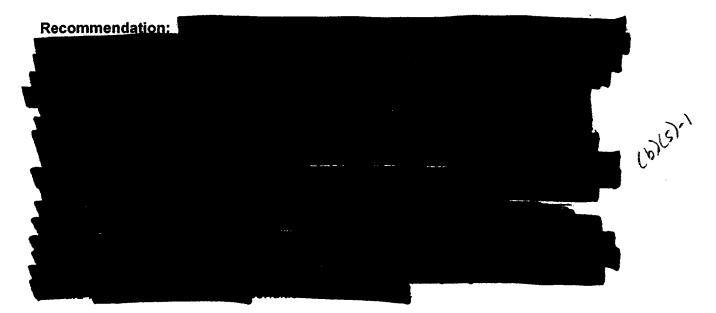


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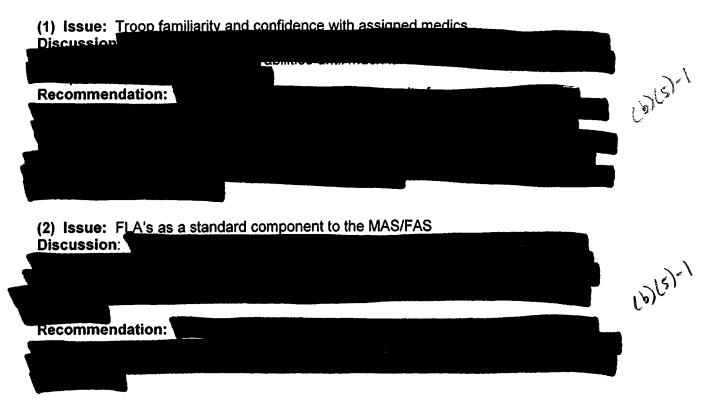
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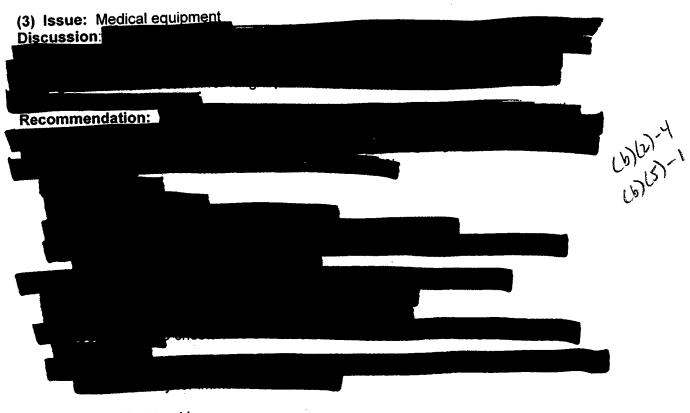


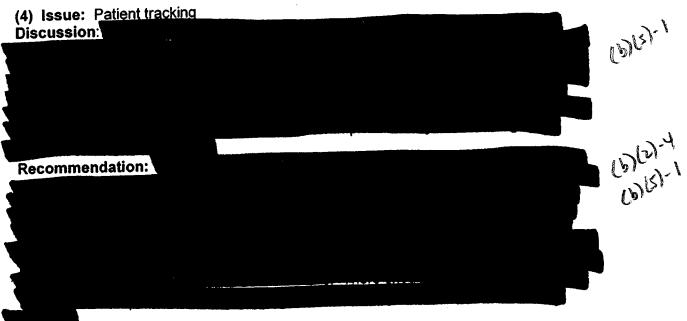
d. Medical:

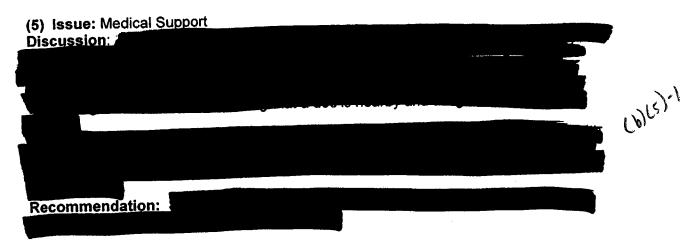


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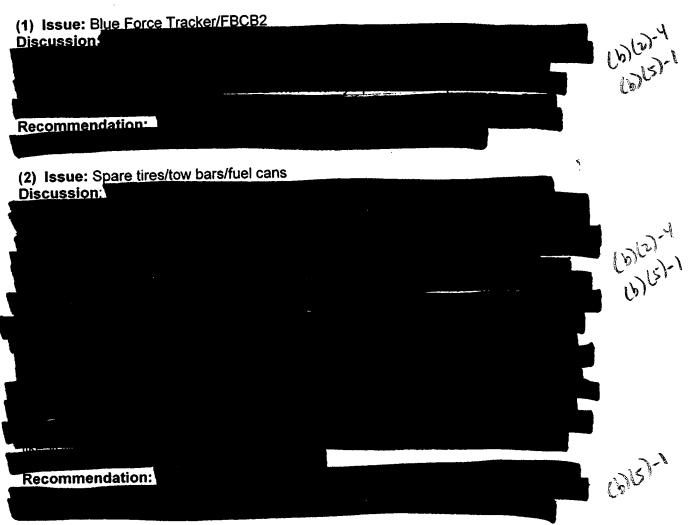


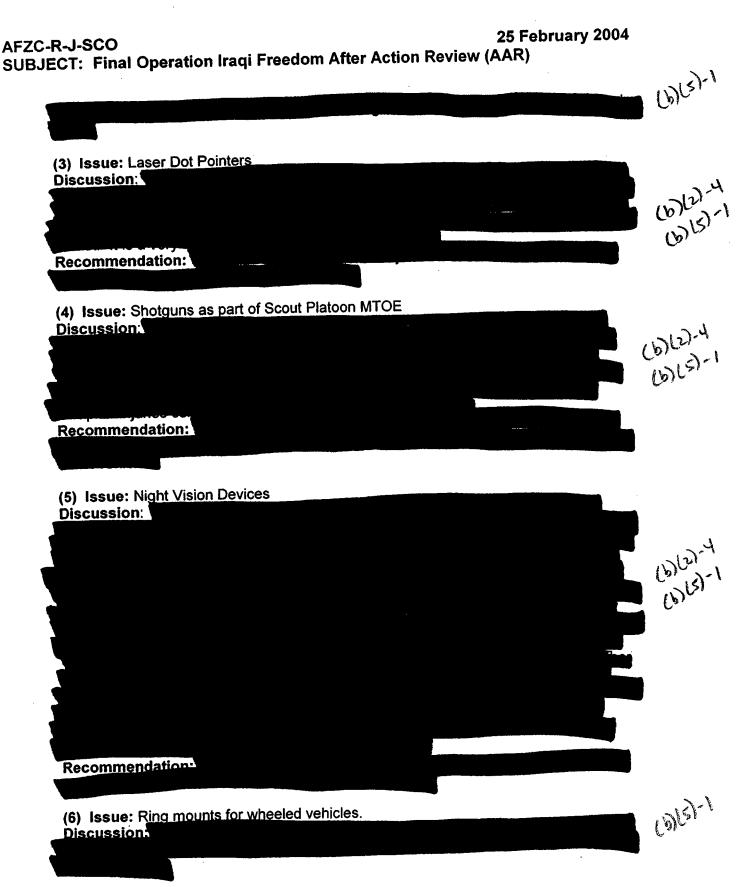


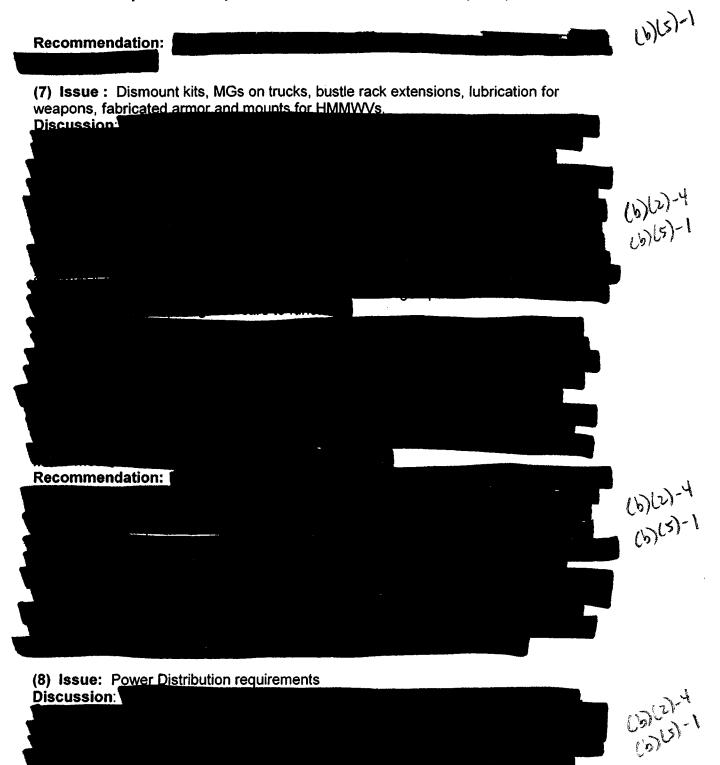




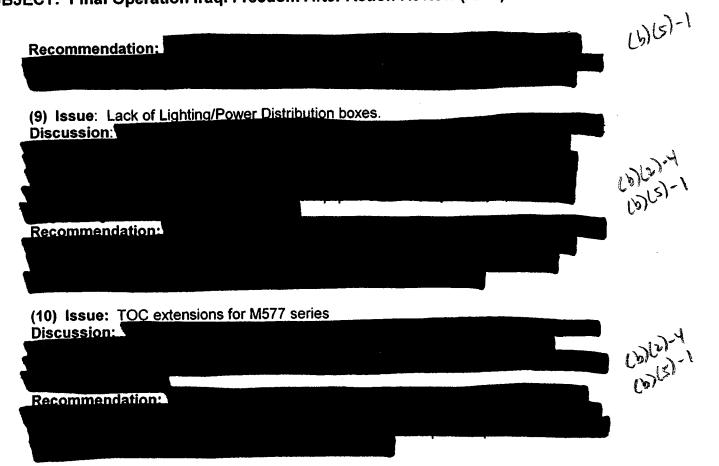
e. Equipment:



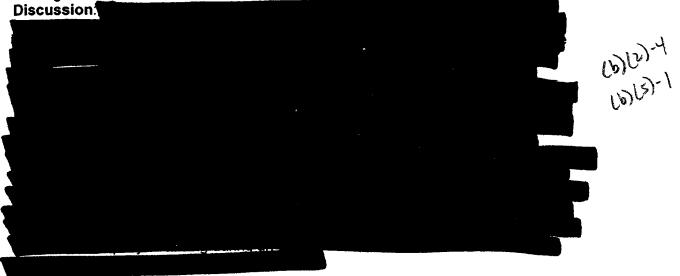


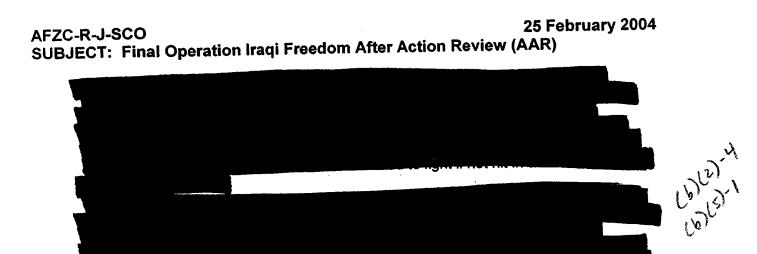


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(11)Issue: Appropriate tank main gun ammo for urban environments. AFV MOUT training.





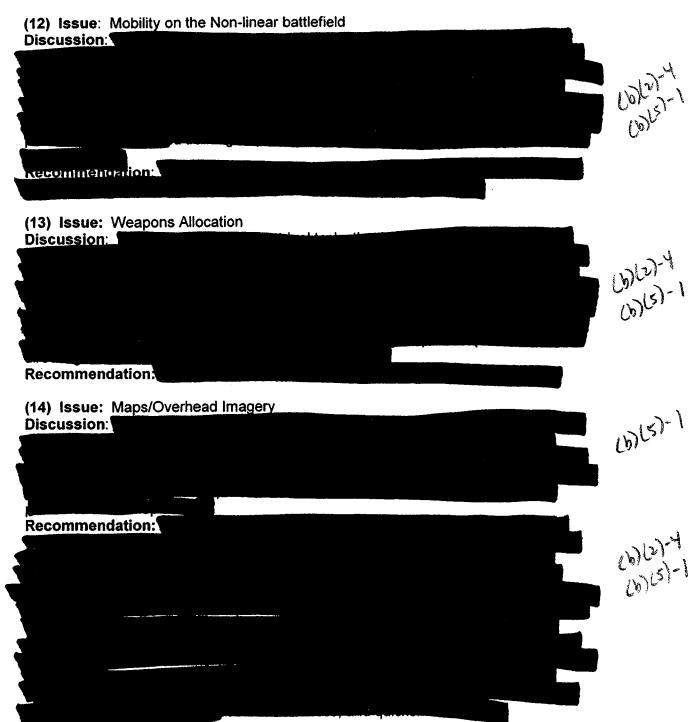
Recommendation:





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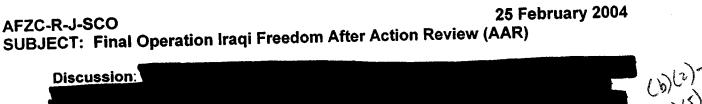


(15) Issue: AN/PAS-13 Thermal Imaging Devices

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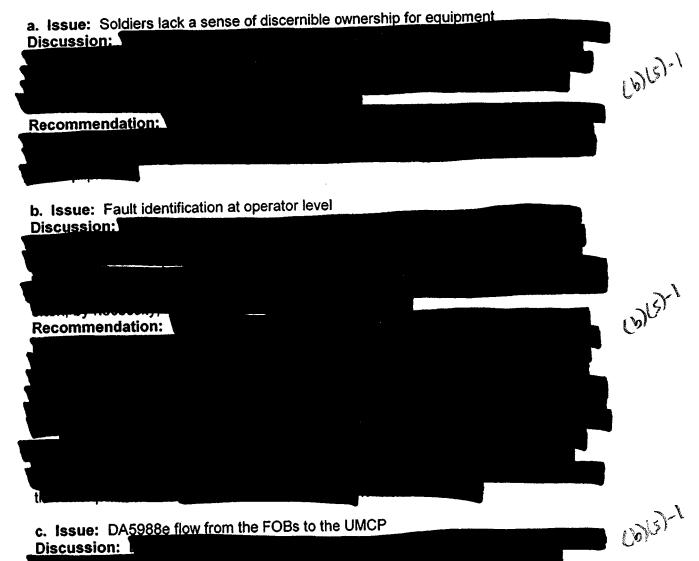
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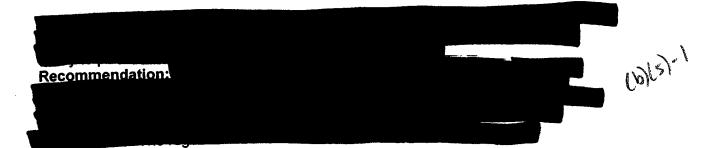


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Recommendation:	

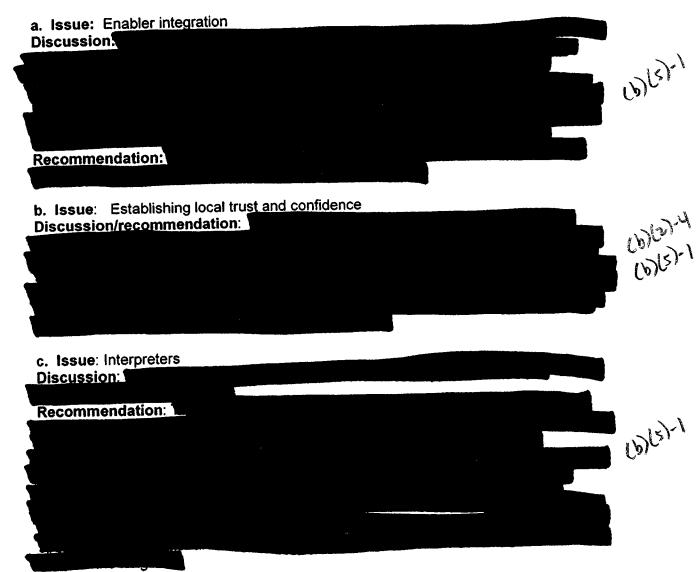
6. Maintenance:



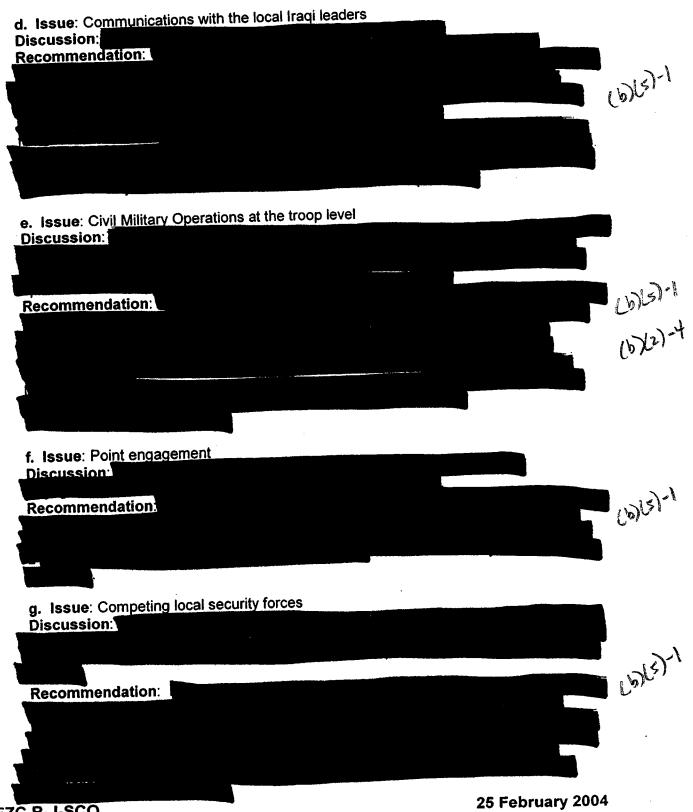
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7. Civil Affairs/Psyops:

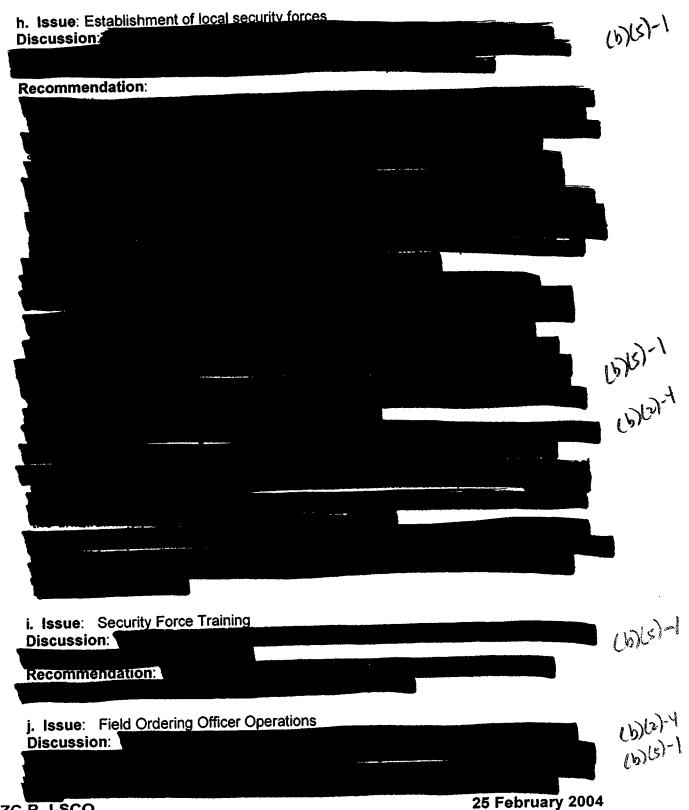


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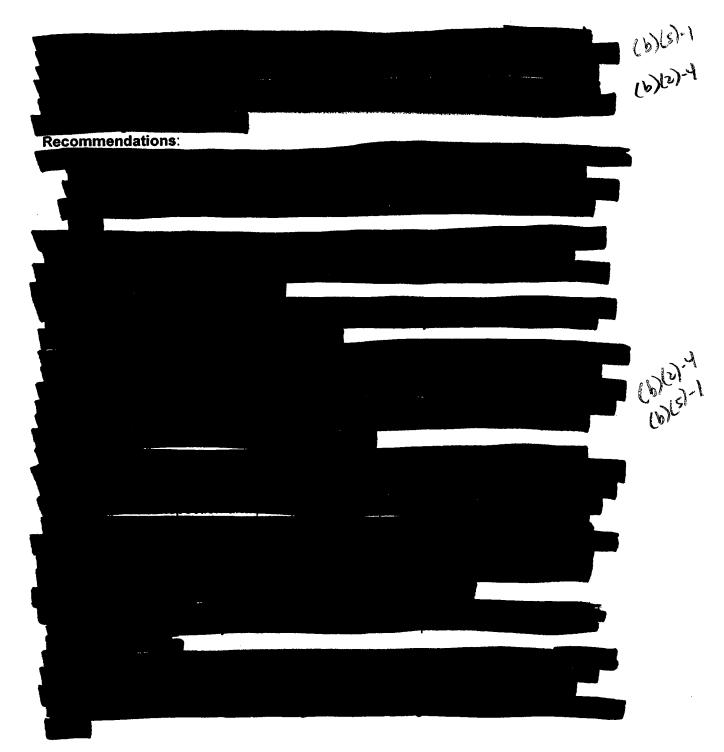
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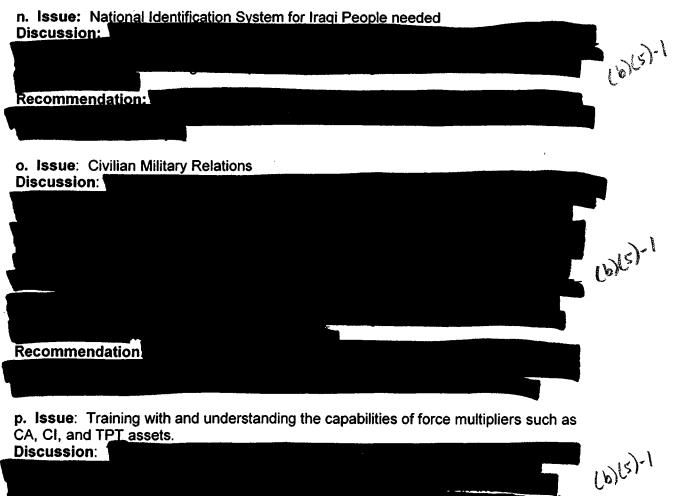


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	(b)(2)-4 (b)(5)-1
Recommendation:	(6)(5)-1
k. Issue: Military Sponsored Civil Construction Projects Discussion:	(6)(5)-1
Recommendation:	
I. Issue: Hajj Bus Arrival at the POE Discussion:	
	(10)(2)-4 (10)(2)-1

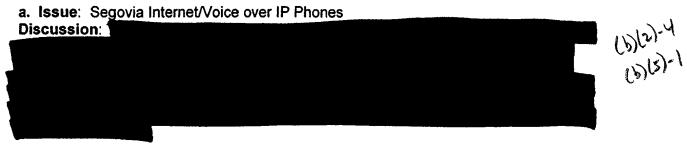
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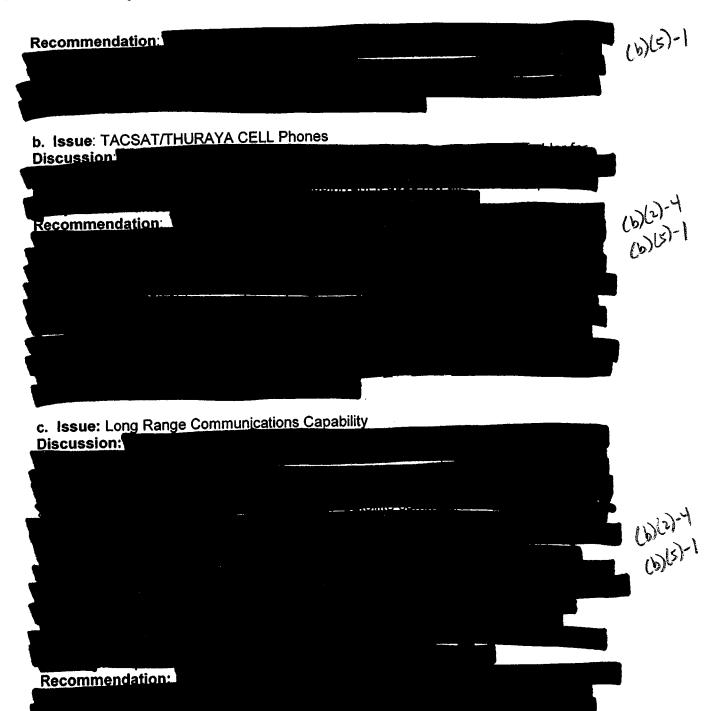






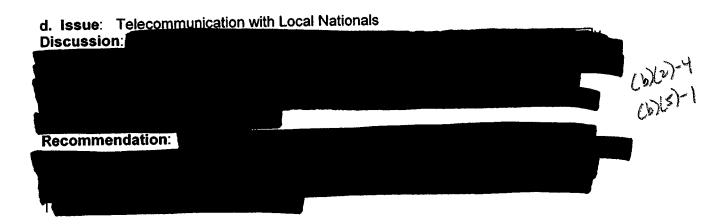
8. Signal:



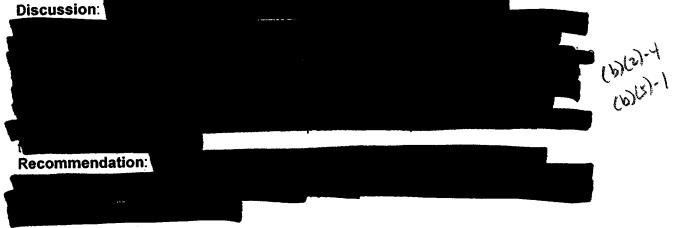


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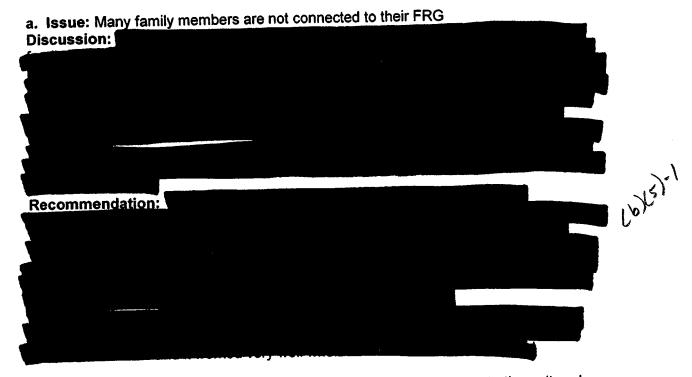
f. Issue: Limited communication between mounted and dismounted elements.



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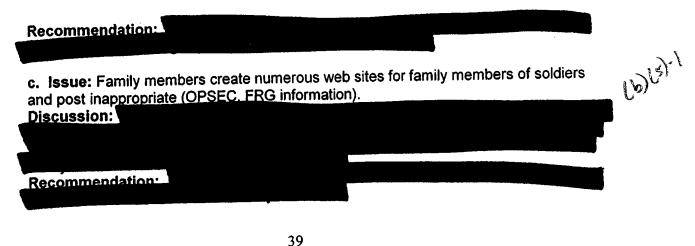
9. Family Readiness Group:

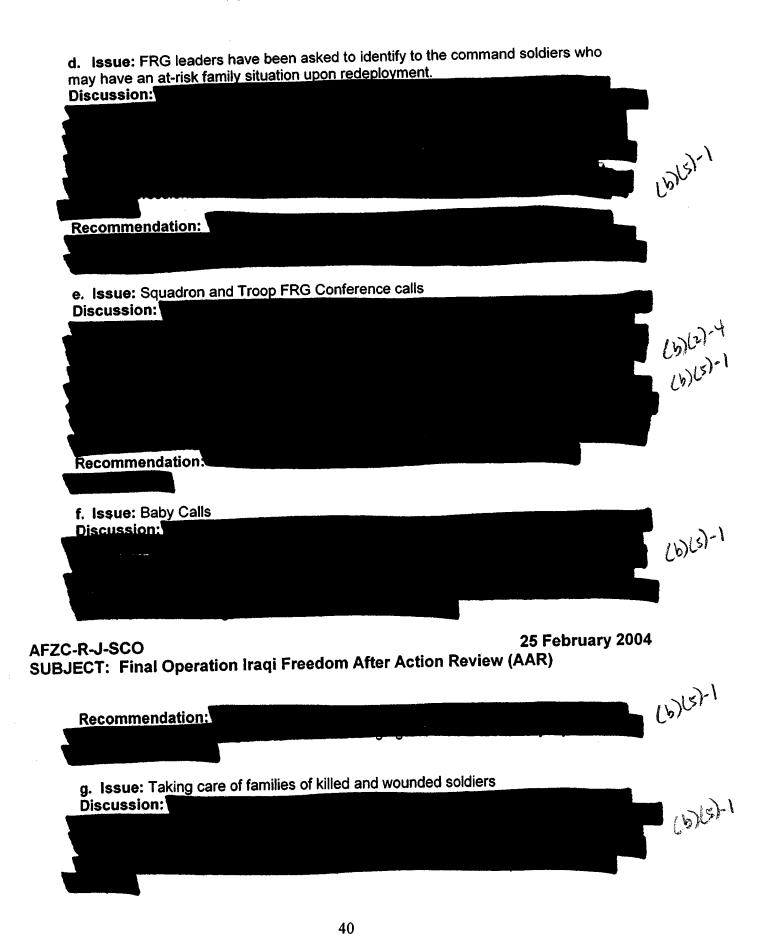


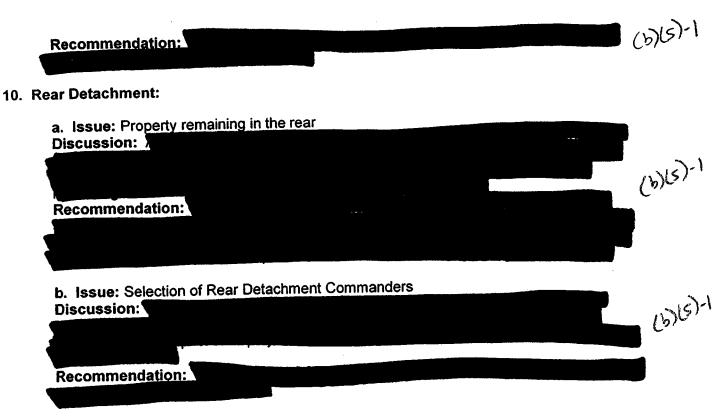
b. Issue: There is not adequate information on soldiers who are new to the unit and redeploy later.



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