

Mr Army G3/AOC

(b)(6)-2

From: [redacted] MAJ PMG (b)(6)-2
Sent: Tuesday, August 24, 2004 2:42 PM
To: [redacted] MAJ HQDA DCS G-3/5/7 (b)(6)-2
Cc: [redacted] Mr PMG (b)(6)-2
Subject: RE: BRIEFING OUTLINE.doc (UNCLASSIFIED)

Classification: UNCLASSIFIED

Caveats: NONE

He [redacted] be careful about commingling Policy and Doctrine. Don't have the context but just in case. How are things going? v [redacted] (b)(6)-2

MA [redacted] (b)(6)-2
HQDA, OPMG (DAPM-ZC)
Strategic Planner/Integration
Pentagon RM [redacted]

Comm: [redacted] (DSN 222)
Email to [redacted] @HQDA.Army.mil

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-----Original Message-----

From: [redacted] MAJ HQDA DCS G-3/5/7 (b)(6)-2
Sent: Tuesday, August 24, 2004 10:31 AM
To: [redacted] LTC CSA; [redacted] COL VDAS; [redacted] LTC OCL; [redacted] Mr PMG; [redacted] LTC
[redacted] VDAS; [redacted] LTC HQDA DCS G-3/5/7; [redacted] MAJ PMG; [redacted] Mr. DCS, G-2
Subject: RE: BRIEFING OUTLINE.doc (UNCLASSIFIED)

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LTC [redacted] (b)(6)-2

Sir, in response to your chart, I respectfully submit the following comments and recommendations.

[redacted]

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[redacted]

} (b)(5)-1

Sir, just my take on the slide.

MAJ [redacted] (b)(6)-2
Detainee Operations Task Force (Planning Cell)
[redacted] DSN 664 (b)(6)-2

From: [redacted] LTC CSA (b)(6)-2
Sent: Tuesday, August 24, 2004 10:00 AM
To: [redacted] COL VDAS; [redacted] LTC OCL; [redacted] Mr PMG; [redacted] LTC VDAS;
[redacted] LTC HQDA DCS G-3/5/7; [redacted] MAJ PMG; [redacted] MAJ HQDA DCS G-3/5/7; [redacted] Mr. DCS, G-2
Subject: RE: BRIEFING OUTLINE.doc (UNCLASSIFIED)

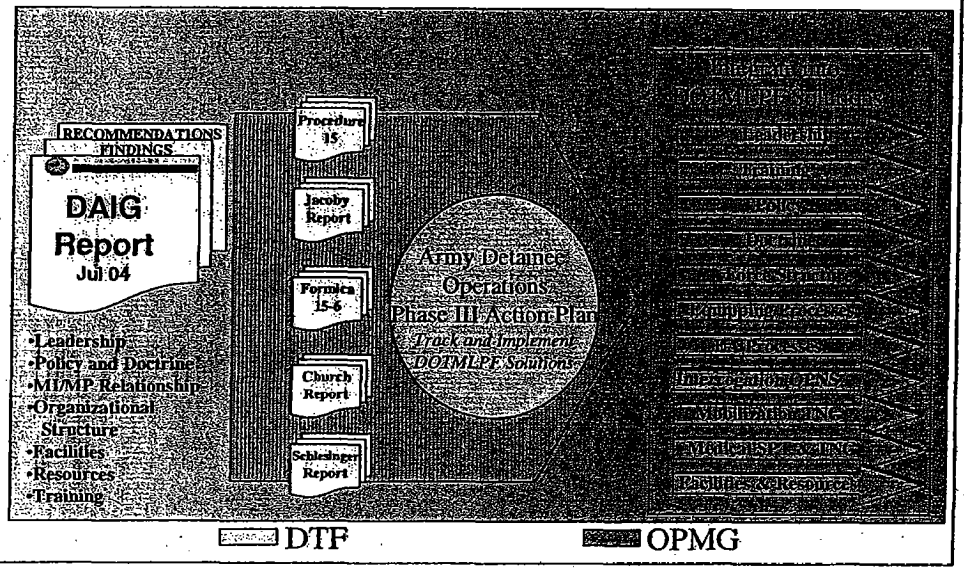
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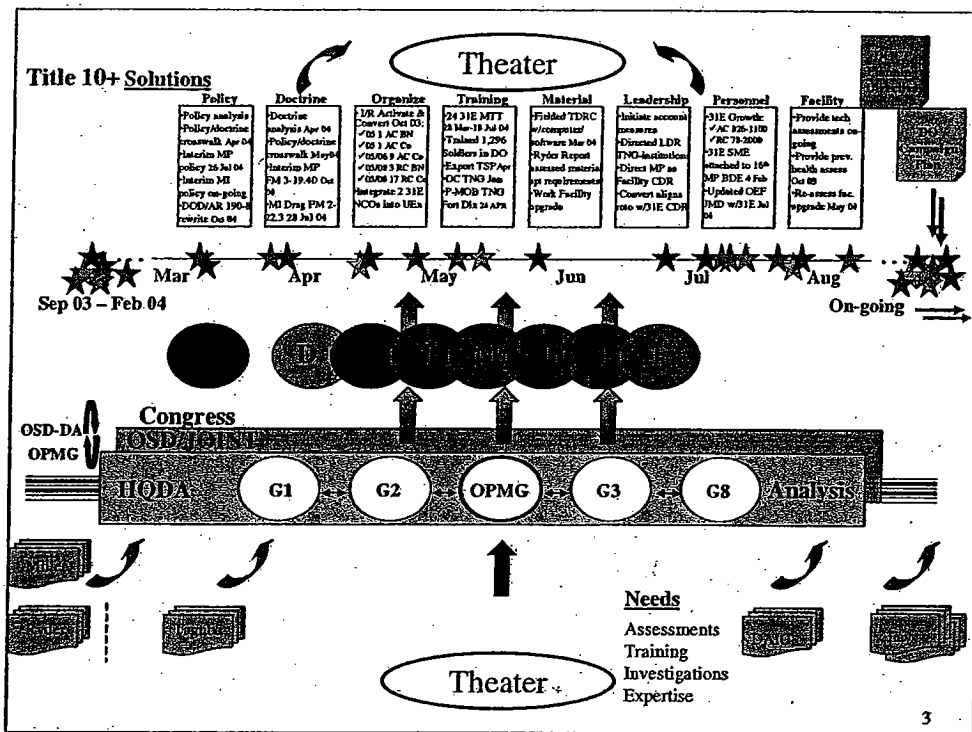
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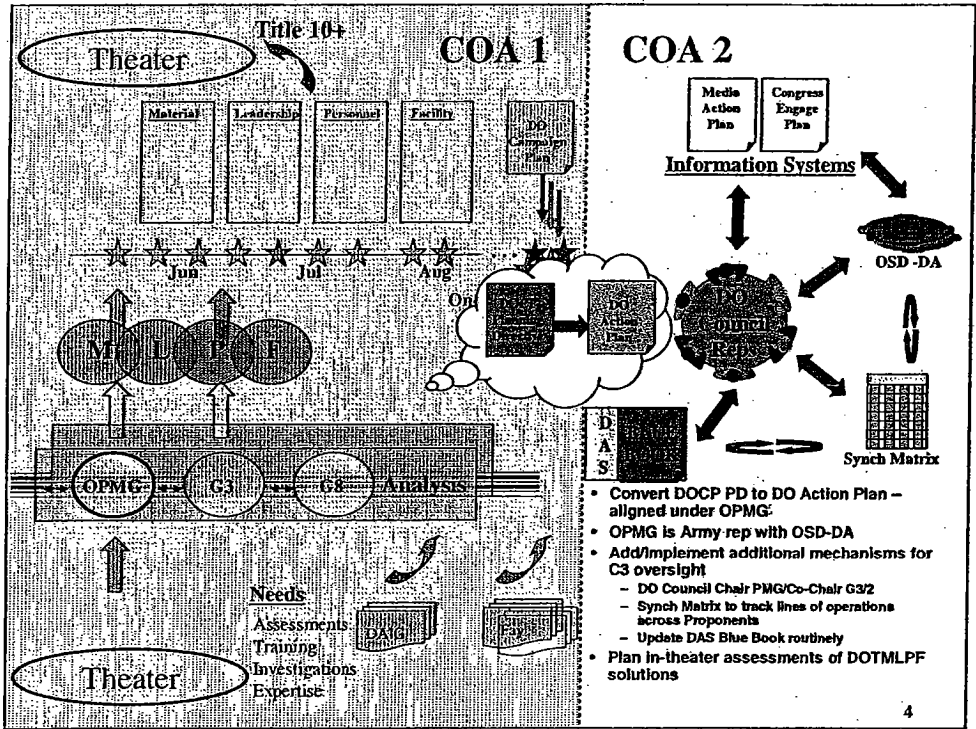


Initial Planning Construct





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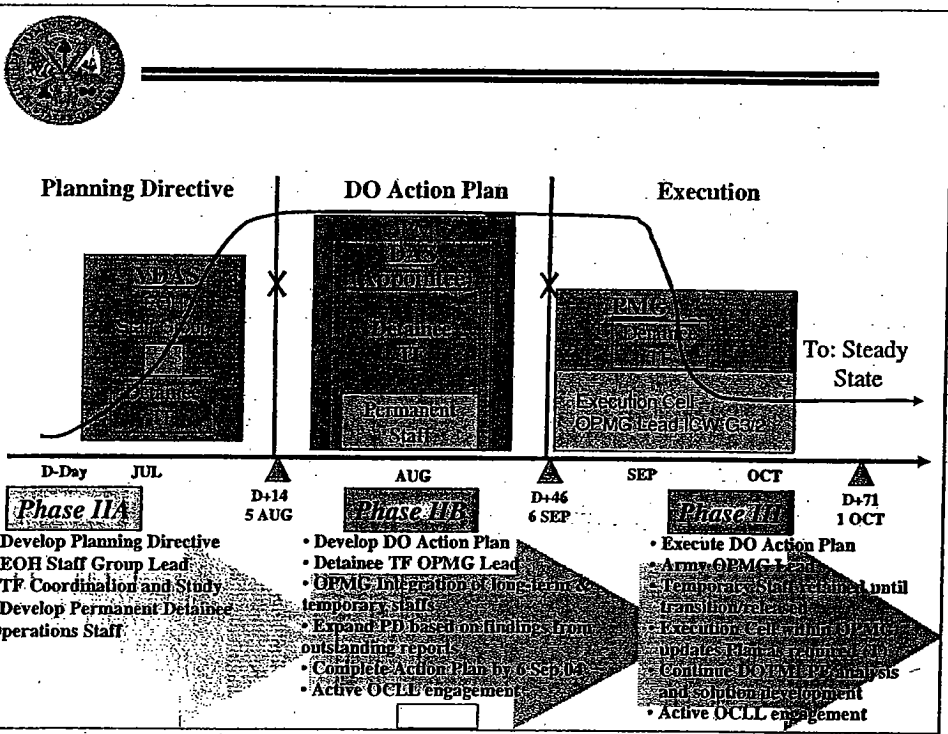
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DO Action Plan

- Aligned w/CSA DAIG Testimony to develop a "Matrixed Action Plan"
- Resides with Army's functional proponent/SME
- Parallels precedence established during TF on Sexual Assault Prevention/Response Plan
- Leverages routine Army/proponent staff integration & systems
- Synched with past/current/on-going DOTMLPF solutions for Detainee Operations
- Adopts current DOTMLPF progress + 2 approach
- Provides a natural exit strategy from phase III to steady state

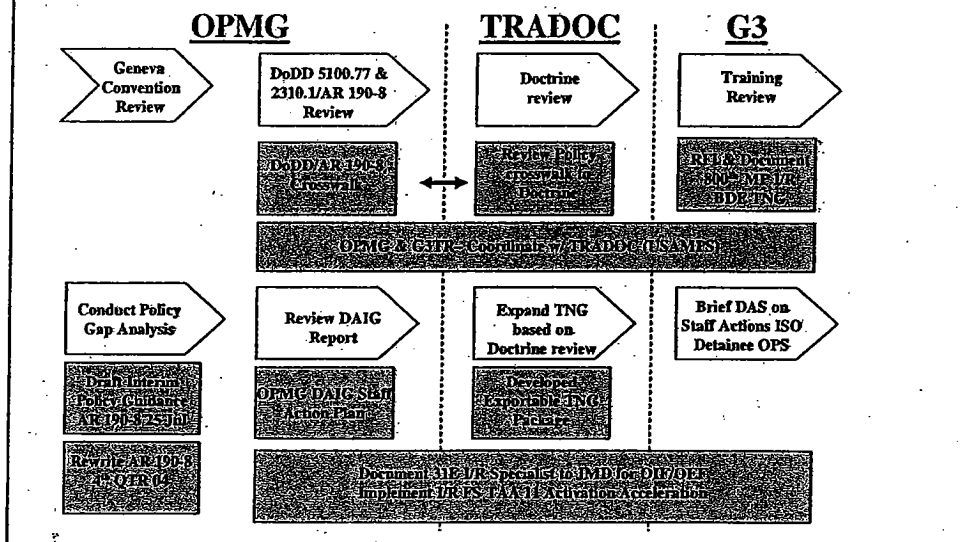
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Staff Process Chart

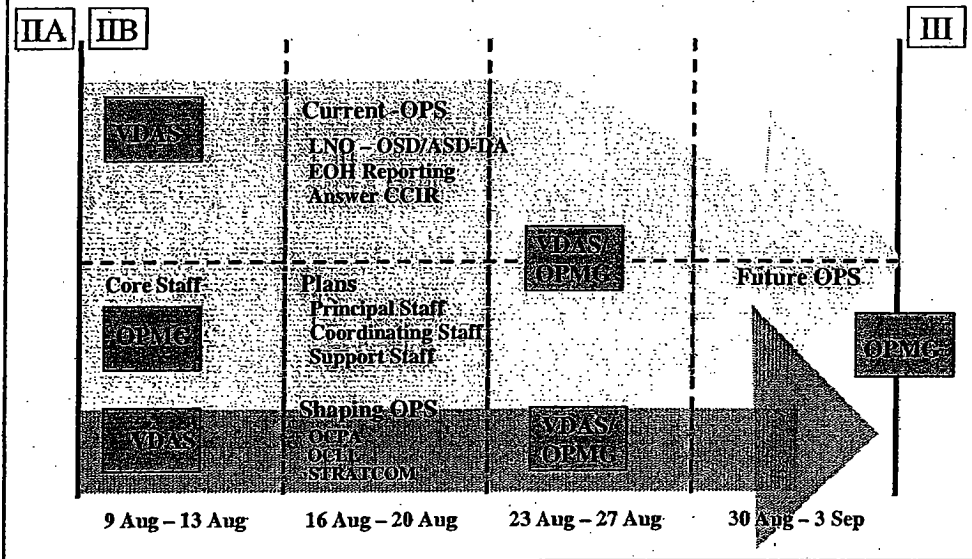


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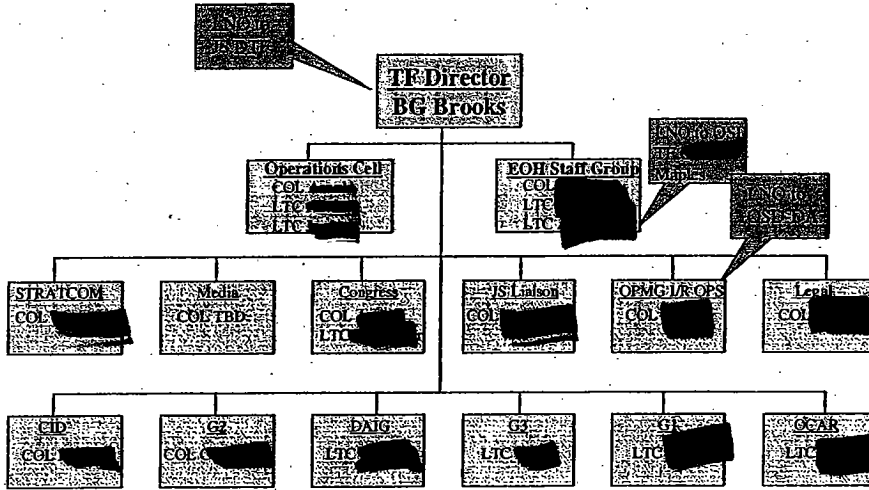
Transition Template



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Current DTF

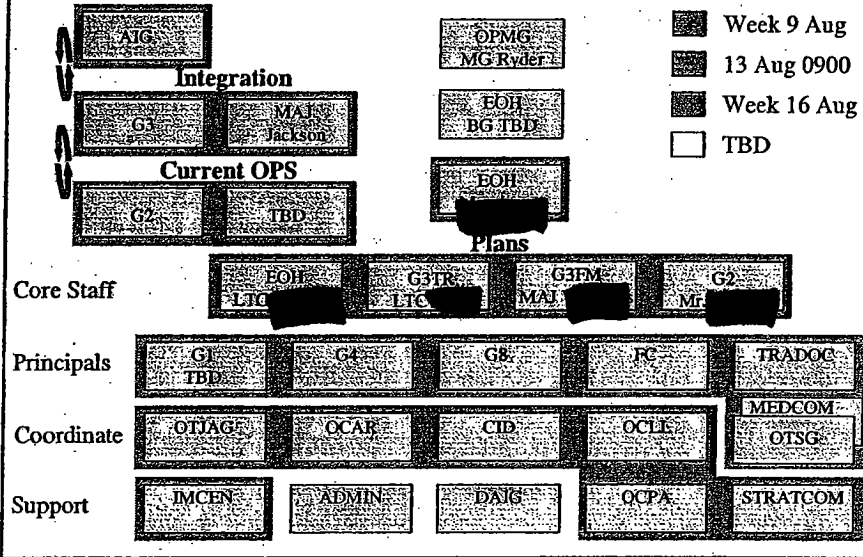


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Remains standing until PMG DP



Detainee Operations

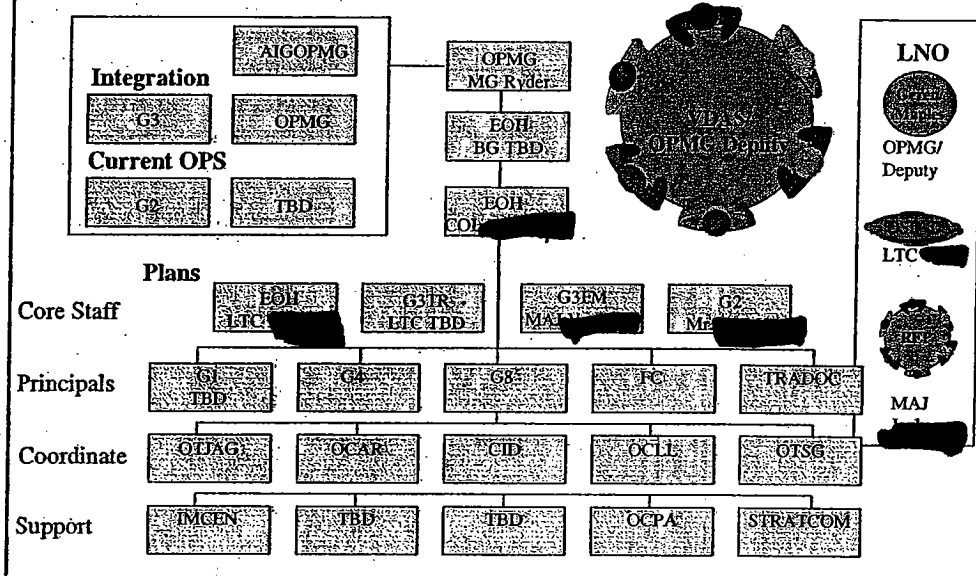


Week 9 Aug
 13 Aug 0900
 Week 16 Aug
 TBD

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Detainee Operations Transition



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GENERAL SITUATION

- *Following 9/11 –*
- *Few Soldiers with any significant experience in detainee and detainee-interrogation operations.*
- *Army doctrine and training focused on a linear battlefield that did not envision significant numbers of detainees.*
- *That changed beginning with operations in Afghanistan and continues in Iraq.*
- *- Since October 2001, U.S. forces have detained in excess of 50,000 individuals including enemy prisoners of war and several categories of civilian internees.*
- *- Detainee operations have been conducted in support of ongoing military operations against enemies who do not follow the Geneva conventions and who violate the Law of War.*
- *- New operational environment demands significant levels of human intelligence.*

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STRATEGIC SITUATION

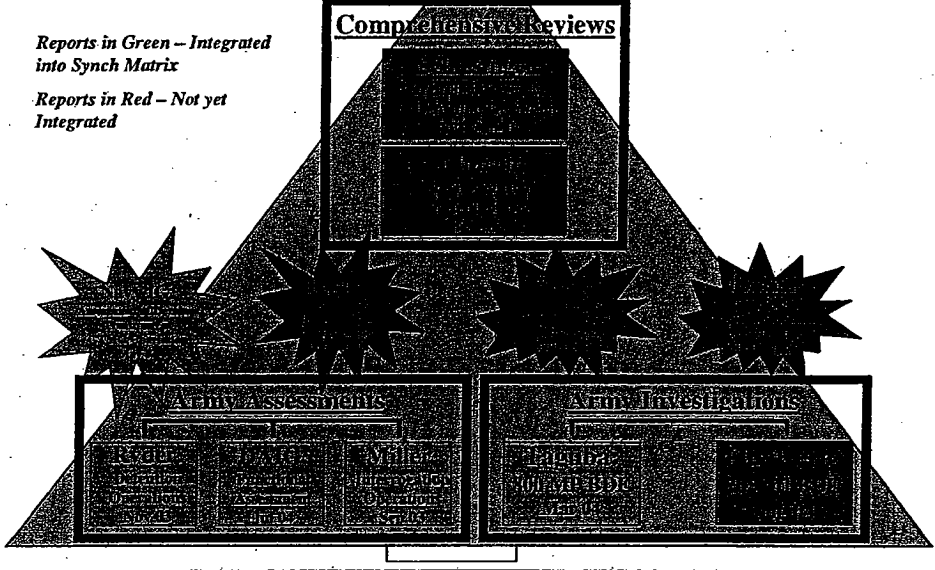
- *Detainee abuse cases have over-shadowed the actions of the hundreds of thousands of Soldiers who have served and continue to serve with distinction and honor.*
- *Detainee abuse cases have also served to decrease the visibility of ongoing Army actions to improve detention and interrogation capabilities.*
- *Ultimately, must recognize that the actions of a single Soldier may have strategic and operational implications:*
 - the impact of detainee abuse on the successful outcome of specific OEF and OIF objectives may not be known for some time
 - already readily apparent that the cases of detainee abuse have weakened the U.S. military's example of moral leadership not only in Arabic countries, but around the world, and even in the United States where the American people are questioning the values of their Army.



DETAINEE OPERATIONS REPORTS

*Reports in Green – Integrated
into Synch Matrix*
*Reports in Red – Not yet
Integrated*

Comprehensive Reviews



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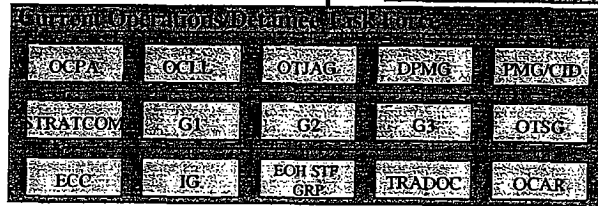
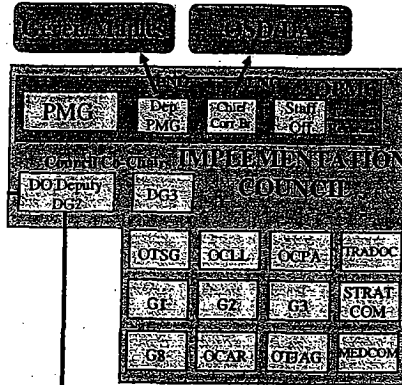


APPLICABILITY

- **Plan applies to Army Major Commands and the Headquarters, Department of the Army (HQDA) Staff, supporting agencies and activities.**
- **Changes to detainee operations policy and doctrine may also have implications on other services and the Joint Staff.**



TASK ORG





Mission Statement

- The Army continues to assess capabilities to support joint detainee and detainee-interrogation operations in the contemporary operating environment; integrates P-DOTMLPF solutions to enhance those capabilities; reinforces programs to develop Soldiers and leaders who reflect Army values; and establishes systems to monitor implementation of P-DOTMLPF solutions in order to provide relevant detainee and detainee-interrogation operations in support of combatant commanders and the Joint Team

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Intent

- My intent is to meet the guidance of the Acting Secretary of the Army and Chief of Staff, Army to use the findings and recommendations of investigations, inspections, and reviews to adapt and improve detainee operations and detainee-interrogations operations. The Army, as DoD Executive Agent for detainee operations, will analyze all report findings and recommendations; correct deficiencies; and adjust, synchronize, integrate, and institutionalize all P-DOTMLPF solutions for detainee operations and detainee-interrogation operations across the Army and the Joint community.

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End State

- Commanders are provided adaptable detainee and detainee-interrogation operational capabilities through flexible policy and doctrine; well-defined principles; and thoroughly trained, educated and disciplined Soldiers and leaders with the appropriate force structure, equipment and resources to conduct effective and humane detainee operations in current and future operating environments.



Major Objectives

- Analyze all relevant investigations, inspections and assessments to develop and integrate appropriate P-DOTMLPF solutions
- Integrate and institutionalize P-DOTMLPF refinements and solutions throughout DoD
- Produce sustainable systems and solutions for the long term
- Synchronize Army efforts internally with all Services, the Joint Staff and OSD
- Develop and implement a system at HQDA that analyzes, develops, synchronizes, integrates, and monitors the implementation of P-DOTMLPF solutions for all recurring detainee and detainee interrogation operational requirements



Center of Gravity

- Soldiers and their leaders
 - Discipline
 - Enforced standard procedures
 - Army Values
 - Oversight and supervision

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Concept of the Operation

- **Phase I – Assessment**
 - OEF/OIF Detainee Operations
 - HQDA Detainee Task Force (DTF)
 - TTP Adoption into P-DOTMLPF
 - Release of DA IG Report 22 July 2004
- **Phase II – Initial Implementation**
 - DA IG Report
 - Implementation of Army Detainee and Detainee-interrogation Operations Plan
- **Phase III – Synchronized Implementation**
 - Release of DOP
 - Monitor implementation of P-DOTMLPF solutions
 - Return to steady state
- **Phase IV – Return to Steady State**
 - Detainee and Detainee-interrogation Operations Oversight Council

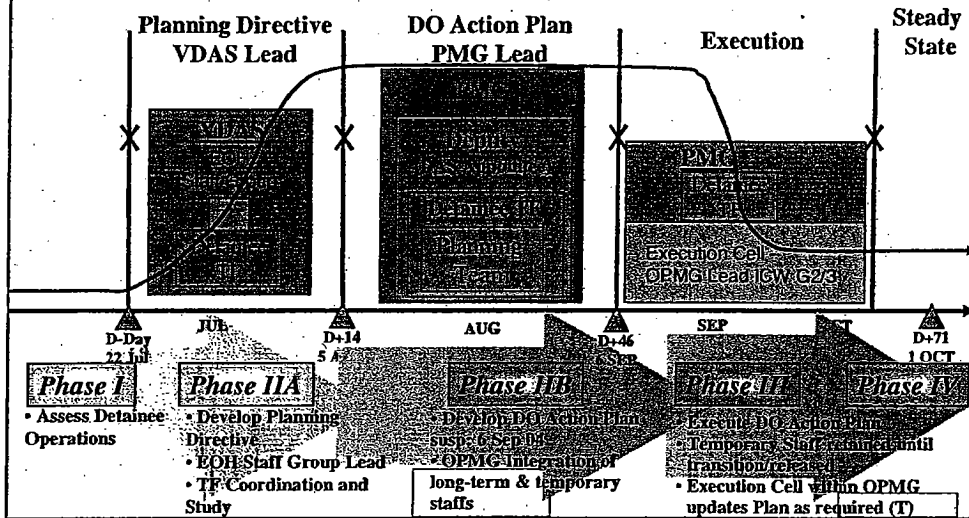
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PLAN PHASING

This Plan leverages Army actions initiated, ongoing and completed and identifies them as Phase I and Phase II Army actions.



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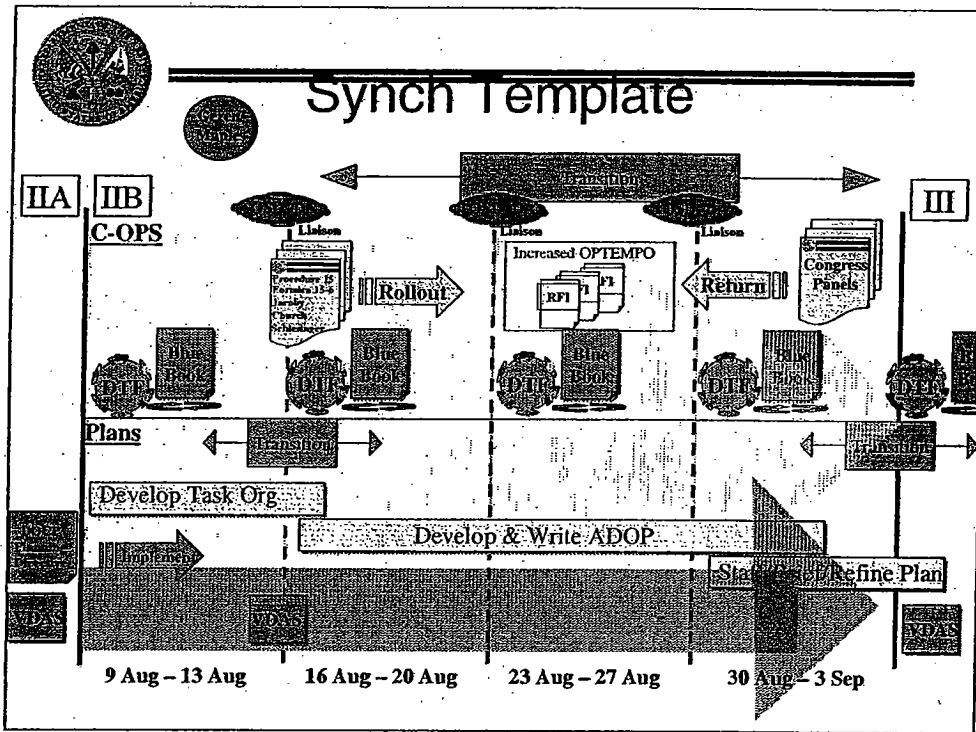


Phase III Action Plan Requirements

- Mechanism for DAS/Senior Army Leadership control/update thru Blue Book & briefing forums
- Synch Matrix to track and implement solutions
 - Broke out by Line of Operations/by Staff or Proponent
 - System for staff analysis & populating matrix for ongoing specified tasks.
- Specified tasks with on-going analysis
- DO Council Chaired by PMG/Co-Chaired by G3/G2
- Info/reporting mechanism (engagement plans) for Media/OSD/Congress
- DTF is on call for RFI Drills – initiated by PMG

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P-DOTMLPF Overview

1 of 3

- Policy

- OPMG –Exec Agency for Detainee Operations
- DoDD 5100.77, Law of War,
- DoDD 2310.1, DOD Enemy POW Detainee Program
- Ongoing Rapid Action Revision of AR 190-8, Enemy Prisoners of War, Retained Personnel, Civilian Internees and Other Detainees, with full rewrite scheduled 1QTR05
- Review of AR 27-1 Judge Advocate Legal Services,
- Review of AR 381-100 Army Human Intelligence Collection Programs

- Doctrine

- FM 3-19.40 Internment/Resettlement Operations
- FM 34-52 Intelligence Interrogation
- FM 2-22.3 HUMINT Collector Operations
- JP 3-63 Detainee Operations

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P-DOTMLPF Overview

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- **Organization**

- Force Structure growth provides the Army timely internment/resettlement deployable units, backfill units to
 - Military Police:
 - Military Intelligence
 - Medical Service

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P-DOTMLPF Overview

2 of 3

- **Training**

- Collective/Unit level
- Institutional/individual
- MTT
- Combat Training Center (CTC) scenarios
- Pre-deployment

- **Materiel**

- Appropriate communications, transportation assets and medical equipment
- Standard "Detainee Field Processing Kits"

- **Leaders**

- Improved training – Institutional, Unit and CTC
- Accountability

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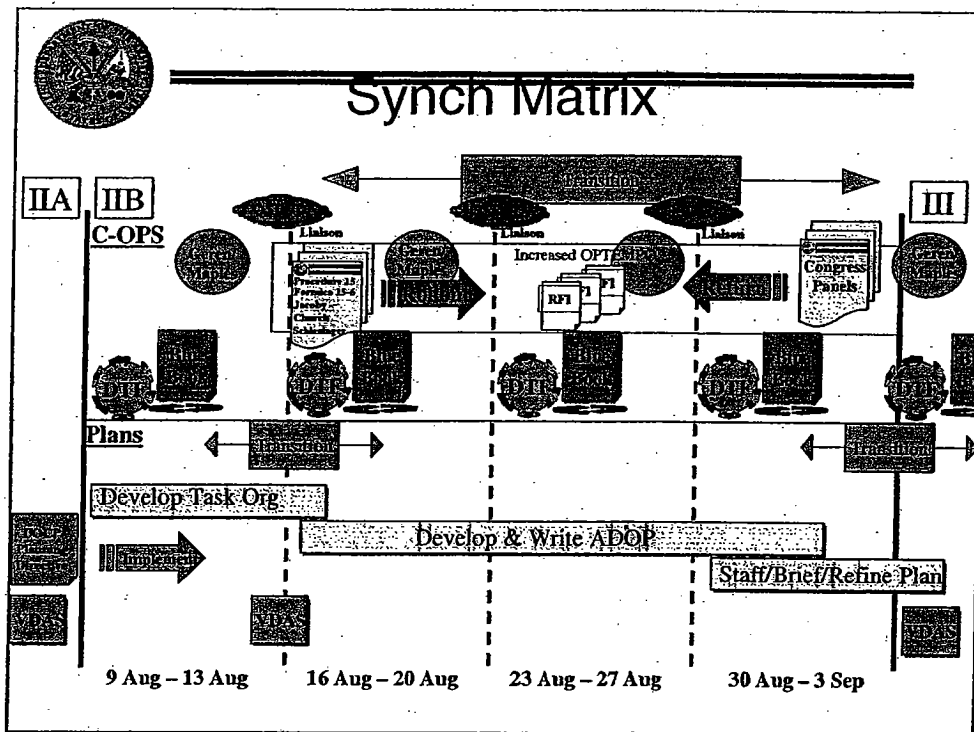
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P-DOTMLPF Overview

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- **Personnel**
 - Highly disciplined
 - Values-based decisions
 - Challenging and complex requirement to balance requirement for rapid actionable intelligence with humane treatment of detainees
- **Facilities**
 - In-theater assessments of detention infrastructure
 - Requirements to upgrade, modernize, and expand existing facilities
 - New facility designs ensures interrogation and segregation compliance as well as force protection



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